2. Did you add or lay off employees in 2010?

3. Estimate the number of employees added and percentage of workforce:

4. Estimate the number of employees laid off and percentage of workforce:

5. Do you plan to add or lay off workers in 2011?

6. Estimate the number of employees you plan to add and percentage of workforce:

7. Estimate the number of employees you plan to lay off and percentage of workforce:

8. Did you purchase construction equipment in 2010?

14. Did you purchase new construction equipment because of the stimulus?

Average dollar value of construction equipment purchased because of the stimulus: \$7,525,000

15. Do you expect to perform stimulus-funded work in 2011?

Average dollar value of stimulus-funded work you plan to perform in 2011/ percentage of your overall revenue: \$4,620,000/7%

16.

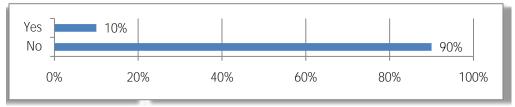
17. Have you adjusted your bids in 2010 so that profits are:

18. Do you plan to adjust your bids in 2011 so that profits are:

19. When do you expect the construction market to again grow?

20. In

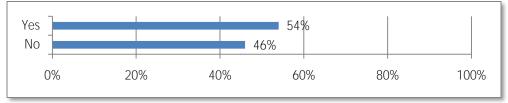
# 22. Do you expect this to decrease in 2011?



If so, by what percentage? 30%

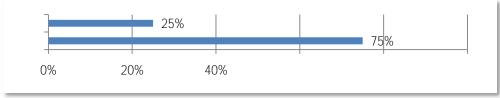
23. What percentage of your work in 2010 was Leadership in Energy and Environmental Design (LEED) registered?

#### 24. Do you expect this to increase in 2011?



If so, by what percentage? 21%

## 25. Do you expect this to decrease in 2011?

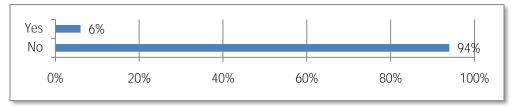


If so, by what percentage? 41%

26. In 2010, how many Integrated Project Delivery (IPD) projects were you contracted to perform on?

27. Do you expect this to increase in 2011?

#### 28. Do you expect this to decrease in 2011?



If so, by what percentage? 1%

29. In 2010, how many Public Private Partnership (PPP) projects were you contracted to perform on?

#### 30. Do you expect this to increase in 2011?



If so, by what percentage? 53%

## 31. Do you expect this to decrease in 2011?

If so, by what percentage? 14%

## 32. Have you implemented any lean Construction Concepts into your business?